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The circular theme throughout the 2008 Annual Report reflects the progression and energy of the North Central Regional Transit District since its inception. The Board of Directors and Executive staff have been creative, innovative and bold by progressively thinking “outside the box” in securing funding for sustainable, regional transit in north central New Mexico. The NCRTD has made a tremendous impact by continuing to move forward in reducing the region’s carbon footprint by providing the public with alternative, accessible transportation.
2008 NCRTD Annual Report

Introduction
The NCRTD’s Annual Report provides updated information to the NCRTD Board of Directors and General Public on the various transit-related activities undertaken and accomplished by the District during 2008.

This document is submitted per the requirement in the NCRTD’s by-laws.

Organization
In March 2003, the New Mexico State Legislature (SB 34) authorized the formation of Regional Transit Districts (RTDs) and subsequently in September 2004 the NCRTD was recognized by the New Mexico Department of Transportation (NMDOT) as the first RTD in New Mexico. Additionally, the NM Legislature in March 2004 provided RTD’s the ability to pass up to 1/2 of one cent gross receipts taxation by positive referendum to assist in funding public transportation. This initiative and direction began with the adoption of Resolution 2007-17 “Calling for an election to impose Gross Receipts Tax”

Member Governments
Counties of: Los Alamos, Rio Arriba, Santa Fe, and Taos.
Cities of: Española and Santa Fe.

Member Systems
Los Alamos  Atomic City Transit
Santa Fe  Santa Fe Trails

Service Area
The NCRTD proudly provides Free Bus Service in these Counties:
Los Alamos • Rio Arriba • Santa Fe • Taos and services the following communities:
Acalde • Cerro • Chimayó • Dixon • Edgewood • Eldorado • El Rito • Española • Galiesto • Los Alamos • Moriarty • Ohkay Owingeh • Ojo Caliente • Peñasco • Pojoaque • Pueblo of Pojoaque • Pueblo of Santa Clara • Pueblo of San Ildefonso • Pueblo of Tesuque • Questa • Santa Fe • Stanley • Taos • Truchas • Velarde/Alcalde
# Board Members

<table>
<thead>
<tr>
<th>NCRTD Member</th>
<th>Director</th>
<th>Official Designee</th>
</tr>
</thead>
<tbody>
<tr>
<td>City of Espanola</td>
<td>Councilor Alfred Herrera</td>
<td>Cyrus Samii</td>
</tr>
<tr>
<td>Los Alamos County</td>
<td>Councilor Jim West</td>
<td>Anthony Mortillaro</td>
</tr>
<tr>
<td>Rio Arriba County</td>
<td>Commissioner Elias Coriz</td>
<td>Thomas Campos</td>
</tr>
<tr>
<td>Pojoaque Pueblo</td>
<td>Tim Vigil</td>
<td>Cameron Martinez</td>
</tr>
<tr>
<td>San Ildefonso Pueblo</td>
<td>Raymond Martinez</td>
<td>Councilman Bryan Montoya</td>
</tr>
<tr>
<td>Ohkay Owingeh Pueblo</td>
<td>1st Lt. Gov. Virgil Cata</td>
<td>Rob Leib</td>
</tr>
<tr>
<td>Santa Clara Pueblo</td>
<td>Edwin Tafoya</td>
<td>Mary Lou Quintana</td>
</tr>
<tr>
<td>City of Santa Fe</td>
<td>Councilor Rosemary Romero</td>
<td>Jon Bulthuis</td>
</tr>
<tr>
<td>Santa Fe County</td>
<td>Commissioner Harry Montoya</td>
<td>Jack Kolkmeyer</td>
</tr>
<tr>
<td>Tesuque Pueblo</td>
<td>Governor Charles Dorame</td>
<td>Larry Samuel</td>
</tr>
<tr>
<td>Taos County</td>
<td>Commissioner Charlie</td>
<td>Sammy Pacheco</td>
</tr>
</tbody>
</table>

![RTD North Central Regional Transit District Logo](logo.png)

![Tesoque Pueblo](tesoque.png)
![Santa Clara Pueblo](santa_clara.png)
![Pojoaque Pueblo](pojoaque.png)
![Ohkay Owingeh](ohkay.png)
![San Ildefonso Pueblo](san_ildelfonso.png)
Dear Friends:

2008 started out with the North Central Regional Transit District (NCRTD) Board passing a resolution directing the staff to pursue efforts with a call for election and passage of a Transit Gross Receipts Tax, in our four county Region.

Staff made numerous presentations to all of our member County Commissions, to pass the necessary statutory requirements for call of the election and met with constituency groups, media, attended and participated in public hearings informing the public what the proposed usages of the revenue would entail if the referendum passed.

It was a year of hard work, many accomplishments and the foundation was provided to the NCRTD with the voter’s confidence in passage of the County Regional Transit Gross Receipts Tax in November 2008. The new revenue will be in effect for 15 years, until a new election will be necessary to re-authorize the taxing authority.

Over the next 15 years, the NCRTD predicts that there will be $150 million dollars available to sustain and expand regional transit. Another opportunity, with the passage of the GRT assisted with is partial funding of the Rail Runner Express which runs in to the City of Santa Fe at a yearly contribution of $2.4 million.

These new revenues will be able to assist the expansion of regional transit, and assist in implementing the regional transit service plan adopted by the Board in 2008. Now, moving on to implementing and expanding regional transit opportunities in 2009!

Thank you, for allowing me to serve as your Executive Director during this exciting time to bring to fruition regional transit in north central New Mexico.

Sincerely,

Josette Lucero, MAOM
Executive Director
Letter from Chairman Alfred Herrera

Jim West      Mike Anaya

2008 was a year of transition and challenges. First, the NCRTD was led by Chairman Jim West of Los Alamos County, and his leadership was lost with his diagnosis of cancer in the fall of 2008. With his resignation to the Board of Directors, but under his leadership and direction, the RTD had begun to secure its foundation of transit services in north central New Mexico.

Chairman Mike Anaya of Santa Fe County succeeded Chairman West and led the RTD through some challenging times. Chairman Anaya’s leadership was needed during the passage of the County’s ordinances calling for the Regional Transit Gross Receipts Tax Election. Unfortunately, Chairman Anaya resigned at a time in which Santa Fe County was considering withdrawal from the RTD prior to the mandated passage of Santa Fe County’s ordinance.

Then, through the reorganization of the Executive Board, I became Chairman in August 2008. Since that time, we tirelessly spent many nights at public information meetings, civic organization presentations, and seeking voter confidence as we approached the November 2008 General Election with our Referendum Question on the ballot for 1/8 cent GRT.

This amount of GRT would raise $8.0 million in the four county area and provide the opportunity for us to assist with offsetting a portion of Rail Runner Express operation costs. And in the end, with hard work and foundation of the leadership of Jim West, Mike Anaya, and staff, I had the opportunity to assist in bringing our success into the home stretch with passage of the GRT on November 4, 2008.

What a great night the first Tuesday in November was for the future opportunities for the member organizations. Thank you, Jim West, Mike Anaya and all those who assisted with our 2008 success! Now on to 2009, to implement the service plan adopted in March 2008.

Thanks again to all,
Alfred Herrera
North Central Regional Transit District (NCRTD) 
Organization

NCRTD Membership:
Counties: Los Alamos, Rio Arriba, Santa Fe, and Taos, Cities: Espanola, and Santa Fe, Pueblo's: Ohkay Owingeh, Pojoaque, San Ildefonso, Santa Clara, and Tesuque

Board of Directors
The NCRTD is required by the district’s by-laws to be governed by a Board of Directors, made of local elected officials and their designees.

The NCRTD Board of Directors is the authority of the governing body. The Board provides direction and performs oversight.

Who Serves on the NCRTD Board of Directors
The NCRTD is governed by an 11-member Board of Directors, which is comprised of local elected officials. Local elected officials consist of Mayors, City Council Members, County Commissioners, and Tribal Elected Officials.

Board Appointments
Each governing entity has one appointee and one designee to the NCRTD Board of Directors.

Board Officers
The officers of the Executive Board include a Chairman, Vice-Chairman and Secretary Treasurer. The officers are elected by the Board of Directors.
**Board Meetings**
The Board and its committees conduct work in regularly scheduled open meetings. The meetings are structured in a way to allow for public comment. Meeting agendas and related materials are available in advance of meetings. Meeting minutes and past agendas are posted on the NCRTD website and are available to the public.

The NCRTD holds regular meetings on the first Friday of each month. Regular meetings are held from 9:00 a.m. to 12:00 p.m. The location of the meeting rotates within the District and is always noticed in regional newspapers. Additional meetings are held as needed.

**Committees of the Board**
On occasion, the Board appoints ad hoc committees, such as: Executive Committee, Finance and Personnel, Regional Coordination & Consolidation, Marketing, Tribal and others as needed.

Jack Valencia, Transit Project Manager presenting to the Regional Coordination and Consolidation Sub-Committee
This was the Organizational structure during 2008 that was adopted by the Board and went into effect in October, 2007.

The RTD consolidated Rio Arriba (Los Valles Transit) and the City of Espanola Transit into the total operational control of the North Central Regional Transit District set forth by Board direction, agreement, and transition by the three (3) entities.

The NCRTD has the following office and facility locations:

Administrative Offices:

**Santa Fe Office**
3600 Rodeo Lane, Suite B-6
Santa Fe, NM 87507

**NCRTD Operations**
1122 Industrial Rd.
Espanola, NM 87532
Overview of the North Central Regional Transit District

The North Central Regional Transit District (NCRTD) was the first Regional Transit District (RTD) in the State and is to be commended for its leadership and visionary approach to addressing public transportation issues within its geographic boundaries.

The formation of the NCRTD has provided opportunities and challenges for the member jurisdictions and those jurisdictions have approached these challenges with a sincere commitment to improve public transportation services to its residents.

The NCRTD is authorized to provide transit service within the counties of Los Alamos, Rio Arriba, Santa Fe and Taos the cities of Espanola and Santa Fe and to five Pueblo’s located within the RTD boundaries. The individual transit systems within the RTD are municipal partners. The administrative structure of the NCRTD is designed to support the enhancement of transit services where they currently exist, and to provide an efficient support service to the four (4) Counties which do not individually have the resources or expertise to provide these services.

Why the NCRTD is important to the Region and the state and why it should continue to be supported by the member jurisdictions:

- The primary guiding principle of the NCRTD is for the member agencies to coordinate and consolidate public transportation services on behalf of the Region.

- The RTD can speak as one voice on behalf of the member agencies.

- The RTD is a policy level partner and it is important to show that everyone is working together.

- The RTD can be a source of technical support to the member agencies.

- The RTD can take a broad regional view of the services the citizens need and develop routes and schedules to meet the collective needs.

- The RTD can reduce the need for duplicate or redundant facilities by maximizing the capital investments on behalf of the member agencies.

- From the customer perspective, the RTD can provide one point of contact for information dealing with service, routes, schedules and other operating issues.
2008 Issues the NCRTD should be aware of as we move forward

- The commuter market is becoming increasingly important, particularly with commuting costs becoming more expensive and traffic congestion worsening.
- Improvements to service at the local jurisdictional level need to be addressed.
- Mid-day regional service through and the RTD service area must be addressed.
- The need for state and local funding partnership to match state and federal funds.
- Collaboration with the Santa Fe MPO and the North Central RPO.
- Integration of long term development of a Santa Fe County transit program.
- The five Pueblos of Tesuque, Pojoaque, San Ildefonso, Santa Clara, and Ohkay Owingeh have immediate need for both internal transportation service and regional connecting service into Espanola and into Santa Fe.
- Assist Tribes with accessing federal funds (Bureau of Indian Affairs, Federal Transit Administration, and Health and Human Services).
- Development of seamless and fully integrated service providing access to goods and services.
- Los Alamos, Rio Arriba, Santa Fe and Taos Counties have reached an important stage in their development and are facing more complex local and regional transportation problems, which could require a much greater role for transit. These Counties are now looking at ways to make their communities more supportive of transit and this will impact transit demand.
- The continued aging of the population is the most critical factor affecting demand for custom transit, with the elderly population forecasted to grow at a much faster rate than the general population.
**Results of 2008 Goals and Objectives of the NCRTD**

The goals and objectives listed below were offered for consideration by the NCRTD in order to achieve an effective and efficient transportation network within the transit service areas of Los Alamos, Rio Arriba, and Santa Fe Counties.

<table>
<thead>
<tr>
<th>Goal 1: Establish a reliable and adequate source of financing for NCRTD transit services.</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Objectives:</strong></td>
</tr>
<tr>
<td>- Secure stable local funding through tax option in RTD legislation to match federal funds and state funds (should they become available).</td>
</tr>
<tr>
<td>- Maximize the utilization of available federal funds.</td>
</tr>
<tr>
<td>- Advocate for state funding for public transportation to allow a federal/state/local partnership on transit funding.</td>
</tr>
<tr>
<td>- Explore public/private partnerships.</td>
</tr>
<tr>
<td>- Explore creative financing opportunities that have been successfully used by other transit systems and local governments.</td>
</tr>
</tbody>
</table>

**2008 RESULTS**

- The RTD assisted the NMPTA with legislative assistance for state funding
- The RTD matched all federal funds available with member’s local match
- The RTD applied for and obtained 2008 Legislative Capital Outlay $610,000
- The RTD met with NM Finance Authority and Local Government Division (DFA) to identify financing opportunities
- The RTD applied for Tribal Transit Funding and received $410,000.00
- The RTD passed the Regional Transit Gross Receipts Tax, the revenue generated to the District is $8.0 million dollars annually
Goal 2: Increase personal mobility so that more people can contribute to, and participate in, the economic and social life of the larger community.

Objectives:

- Provide local and regional connecting service into and from the geographic boundaries of the NCRTD to major employment and community centers.
- Provide this service not only during commute times but throughout the day as well.
- In addition to fixed route service, support commute options such as carpool, vanpool, and inter regional bus services.
- Either provides the service directly or through a contract provider, depending on costs, equipment and other operating issues.
- Develop a marketing and advertising strategy to increase awareness of this type of service.

2008 RESULTS
- The RTD expanded transit services in Taos County
- The RTD provides off peak, mid-day service to Los Alamos County
- The RTD expanded services to the Rail Runner South Capitol Station
- The RTD marketed and advertised by direct mail and newspapers in the four county District
**Goal 3:** Ensure that citizens of the NCRTD have access to critical lifeline services.

**Objectives:**

- Develop frequent, convenient and fully accessible service for the special needs population which prioritizes access to medical and special care services, and also strives to provide access to other services that contribute to a better quality of life for this segment of the population.
- Work with local coalitions of transportation and social service providers, community and advocacy groups and individuals to identify community needs and prioritize service investments.

**2008 RESULTS**

- The RTD met with AARP to identify assistance and service to the aging population.

- The RTD met with social service organizations providers to identify common services and efficiencies that could be jointly attained.

- The RTD met with Medicaid management, contract providers, and a National consultant to determine opportunities for service and reimbursement to be provided by the RTD.

- The RTD purchased all-new vehicles with wheelchair accessibility (ADA compliant)

- The RTD provides sensitivity driver training.
Goal 4: Ensure that the NCRTD Service plan is consistent and complementary to the Regional Transportation Policy Plan

Objectives:

- NCRTD is an active member of the RPO’s and the Santa Fe MPO.
- Quantify the benefits of an effective network of public transportation Services and serve as an advocate for utilizing transit to help meet the Regional Transportation goals of the area.

2008 RESULTS

- The RTD continued to participate in meeting and planning with both the North Central Regional Planning Organization (NCRPO) and Santa Fe Metropolitan Planning Organization (MPO).

- Research shows that Public Transit savings and cost benefit to riders

- Research shows that there is infrastructure savings by getting cars off the road

- Research shows the reduction of fuel emissions and improved environment

- Research shows a more dependable workforce with use of transit
Goal 5: Develop a set of performance measures that maximizes the use of all funds made available to the NCRTD

Objectives:

- Establish a monitoring system that tracks trends in system performance, and overall success in providing quality public transportation services for residents of the NCRTD.
- Assist communities in developing new or improved ways of combining resources to fund the highest priority needs.
- Chart investments, service improvements and ridership over time to determine the best approach to providing services.

2008 RESULTS

- The RTD compiles monthly data and monitors effects and trends in ridership.
- The RTD works with member entities to insure funding priorities are addressed and is always looking to combine resources for greater leveraging of match requirements.
- The RTD maintains monthly ridership data to modify, adjust, and terminate routes in attempting to achieve effective and efficient service.
- The RTD abides by the NMDOT performance measures in the CRRAFT reporting system that monitors cost per trip and mile.

48 Passenger Bus - US 84/285 Corridor
### Goal 6: Reduce dependence on the private auto to contribute to improved air quality, reduce urban sprawl and lower levels of traffic congestion.

**Objectives:**

- Introduce a broad range of transit services that serves different markets.
- Develop high quality service that is complementary to the other modes, and is competitive with the private auto in terms of comfort, safety and convenience.
- Integrate transit service and land use policies.

### 2008 RESULTS

- The RTD began transit services with local area emphasis, and broadened to commuter transit for workforce purposes, in addition to servicing rural riders into urban centers for commerce, medical, and educational purposes.

- The RTD provides high quality of service while providing the rider with cost effective, safe, convenient, and dependable transportation.

- The RTD has begun planning to identify locations for park and ride lots, to ease congestion and to provide greater access to public transit, thereby increasing the future participation and ridership.

- The RTD coordinated with Santa Fe Trails, Atomic City Transit, Taos Chile Lines, and NM Park and Ride to transfer passengers for greater mobility.

- The RTD reduced dependence with single occupancy vehicles by initiating new service in the region.
NCRTD 2008 RESOLUTIONS ACTED ON

2008-01
Directing Counties within the NCRTD to adopt identical ordinances calling for a joint election to impose a Gross Receipts Tax of one-eighth percent

2008-02
Directing Counties with the NCRTD to adopt identical ordinances calling for a joint election to impose a Gross Receipts Tax of three-sixteenth of one percent

2008-03
Lowering the minimum age to ride a NCRTD bus unattended by an adult from 13 years of age to 10 years of age

2008-04
Eliminating fares on a trial basis for all fixed routes and ParaTransit up to three-fourths of a mile from fixed routes operated by the NCRTD

2008-05
Directing Counties within the NCRTD to adopt identical ordinances calling for a Joint Election to impose a Gross Receipts Tax of one eighth of a one percent

2008-06
Open Meetings Act

2008-07
Preliminary Budget
2008-09
Directing Counties within the NCRTD to adopt identical ordinances calling for a joint election to impose a Gross Receipts Tax of one-eighth percent

2008-10
A Resolution seeking authorization from the Federal Transit Administration to assume certain rights and responsibilities for transfer of assets from the city of Espanola’s Transit Division

2008-11
Committing the NCRTD to provide County of Santa Fe with 86% of the revenue derived from 1/16 of one percent of the proposed County Regional Transit Gross Receipts Tax levied in Santa Fe County if approved at the November 4, 2008 General Election

2008-12
Allowing the County of Santa Fe to join as a member of the North Central Regional Transit District (NCRTD)

2008-13
Directing the County Commissioners of Santa Fe to adopt identical ordinances calling for a joint election to impose a Gross Receipts Tax of one-eighth percent

2008-14
Allowing the City of Santa Fe to join as a member of the North Central Regional Transit District (NCRTD)
2008-15

A Resolution adopting the North Central Regional Transit District's (NCRTD) Transit Operating Procedures for Safety and Security (TOPPS)

2008-16

A Resolution extending Resolution 2008-04: Eliminating fares on a trial basis for all fixed routes and ParaTransit up to three-fourths of a mile from fixed routes operated by the NCRTD

2008-17

Authorizing the North Central regional Transit District (NCRTD) Executive Staff to seek Capital Outlay funding and 5309 Federal Transit Administration (FTA) Discretionary Funding at the 2009 New Mexico Legislative Session

2008-18

Open Meetings Act
Service Characteristics

Fare Structure

The North Central Regional Transit District’s planned fare structure will be a combination of demand response, fixed rate as well as zone-based structure. The following table shows current fares in effect:

<table>
<thead>
<tr>
<th>ZONE</th>
<th>AREA</th>
<th>CURB TO CURB</th>
<th>DOOR TO DOOR</th>
<th>FIXED ROUTE AND CURB TO CURB</th>
<th>DEMAND RESPONSE AND DOOR TO DOOR</th>
</tr>
</thead>
<tbody>
<tr>
<td>Zone 1</td>
<td>0-15 Miles</td>
<td>$1.00</td>
<td>$2.00</td>
<td>$18.00</td>
<td>$36.00</td>
</tr>
<tr>
<td>Zone 2</td>
<td>16-30 Miles</td>
<td>$2.00</td>
<td>$4.00</td>
<td>$36.00</td>
<td>$72.00</td>
</tr>
<tr>
<td>Seniors</td>
<td>(Age 60 +)</td>
<td>$0.50</td>
<td>$1.00</td>
<td>$9.00</td>
<td>$18.00</td>
</tr>
<tr>
<td>Zone 1</td>
<td>0-15 Miles</td>
<td>$1.00</td>
<td>$2.00</td>
<td>$18.00</td>
<td>$36.00</td>
</tr>
<tr>
<td>Zone 2</td>
<td>16-30 Miles</td>
<td>$2.00</td>
<td>$4.00</td>
<td>$36.00</td>
<td>$72.00</td>
</tr>
<tr>
<td>Students</td>
<td>(Age 13 +)</td>
<td>Regular Fare</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**Adopted Free Fares according to Resolution 2008-16 A Resolution extending Resolution 2008-04: Eliminating fares on a trial basis for all fixed routes and Paratransit up to three-fourths of a mile from fixed routes operated by the NCRTD**

Hours and Days of Service

Transit services are available from 6:00 a.m. until 6:00 p.m. Monday-Friday. No Saturday service was available in 2008. Additionally, no service was available on holidays, these holidays include: New Year’s Day, Memorial Day, Independence Day, Labor Day, Thanksgiving Day, and Christmas Day.

Paratransit services are available at all times of operation. Most vehicles are lift equipped and all drivers are trained in Passenger Safety and Security. Demand response service will be transitioning toward the fixed route service recommended by the 2006 service plan. All new vehicles procured are wheelchair equipped, meeting all ADA requirements.

Service Area & Service Connections.

The service area for the North Central Regional Transit District follows the boundaries of the member entities. Presently, service in Rio Arriba County is centered on the Espanola area. Due to the way the Santa Fe County line intersects into the City of Espanola, there is minimal service into Nambe and Pojoaque which lie in Santa Fe County.

The NCRTD has coordinated connective services with the five tribal members, Park and Ride, Municipal members and to the Rail Runner in Santa Fe.
Activities in 2008

This year concentrated on funding, staffing, service plan approval, and coordination and consolidation, with expansion into Taos County.

Coordination and collaboration between the Rio Arriba County (Los Valles Transit) and the City of Espanola service began in July 2006, and consolidation occurred in October 2007, and expanded services in 2008.

By bringing together the Transit Supervisors of these two services, and discussing routes, clients, scheduling and ridership we found many areas to eliminate duplication. It was agreed to refer clients to each other, which had not been done in the past, until the consolidation occurred, then the RTD would operate as its own independent system.

The NCRTD applied in 2008 for FTA Tribal Transit Grant. This 100% federally-funded grant would be used for enhance services to the five Tribal members presently being served and was awarded $410,000.00 in December of that year.

Information gathered for the service plan revealed the need for transportation services from the Tribal members to Espanola and Santa Fe. This grant included Operational and Capital monies, along with a small amount for Administrative, with in-kind service from each Tribal entity.

A combined budget for FTA Section 5311 funds was submitted to the NMDOT on behalf of the NCRTD. This consolidated budget for FFY 2008/2009 supports a continuing coordinated effort including seven (7) members as well as the NCRTD.

The District submitted the Section 5310 budget to the NMDOT for capital assistance for the members serving the disabled and elderly of the service area.

The District submitted Capital Outlay requests to members of the Regional Delegation in the 2008 Legislative Session, and was awarded $610,000.00. The District submitted an FTA 5309 Congressional Grant to construct, equip, and furnish a fleet maintenance facility, training, conference, and administrative center in May 2008. The facility will be constructed in Rio Arriba County. The FTA 5309 application was pending action, 2008.
October 1, 2007 is the date the NCRTD began providing services District wide. As a result, we began tracking ridership numbers following the Federal Fiscal Year as it coincides with the date we began services. Ridership rose from October 2007 to September, 2008 by 152%
## Annual Revenues and Expenditures – Actual

<table>
<thead>
<tr>
<th>FY 2007/2008</th>
<th></th>
<th></th>
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<tr>
<td>5304 Planning</td>
<td>24,000</td>
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<tr>
<td>5309 Capital</td>
<td>445,000</td>
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<tr>
<td>5311 Administrative</td>
<td>567,288</td>
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<tr>
<td>5311 Operating</td>
<td>467,510</td>
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<tr>
<td>5311 Capital</td>
<td>117,920</td>
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<td>JARC</td>
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<td></td>
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<td>2,018,718</td>
</tr>
</tbody>
</table>

| Capital Outlay | 610,000 |
|               |         |
|               | 610,000 |

| City of Espanola | 67,072 |
| Ohkay Owingeh   | 30,000 |
| Pueblo of Santa Clara | 27,306 |
| Pueblo of Tesuque | 65,359 |
| Rio Arriba County | 261,827 |
| Santa Fe County  | 113,600 |
| LA GRT          | 1,100,000 |
|                 | 1,665,163 |
|                 | 4,293,881 |

| Administrative | 743,003 |
| Operating     | 895,341 |
| Capital       | 353,183 |
|               | 1,991,527 |
**2008 FLEET INVENTORY**

<table>
<thead>
<tr>
<th>UNIT #</th>
<th>VIN NUMBER</th>
<th>MAKE</th>
<th>MODEL</th>
<th>YEAR</th>
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</thead>
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<td>DODGE</td>
<td>RMV</td>
<td>1999</td>
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<td>506</td>
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<td>DODGE</td>
<td>RMV</td>
<td>1999</td>
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<td>DODGE</td>
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GRT ELECTION FINALS

November 6, 2008

Los Alamos County
6,441 YES
3,621 NO
10,062 VOTES

Rio Arriba County
6,964 YES
6,095 NO
13,059 VOTES

Santa Fe County
34,879 YES
28,425 NO
63,304 VOTES

Taos County
9,343 YES
4,765 NO
14,108 VOTES

TOTAL VOTES FOR: 57,671
TOTAL VOTES AGAINST 42,906
TOTAL VOTES COUNTED TO DATE: 100,577

TOTAL VOTE VICTORY: 15,213
Victory percentages: 57.3% +/ 42.7 –

Jack Valencia, Transit Project Manager proudly accepts
The Southwest Transit Association 1st Place award
For the Gross Receipts Tax Election Campaign
2008 Summary

In 2008, the NCRTD made a tremendous difference in the lives of residents that live in north central New Mexico cities, rural areas and tribal lands. We set the momentum for rural transit in the state of New Mexico. The NCRTD was at the forefront of passing a major Gross Receipts Tax election at a critical time in our nation’s economy.

With the overwhelming support of our constituency in four counties, we clearly heard their voice and the fact that they demonstrated the need to continue to support alternative modes of public transportation.

At a time when gasoline was reaching four dollars a gallon, we have been able to help families lower their household transportation expenses by providing a free bus service throughout north central New Mexico to medical facilities, schools, colleges, shopping, and other connecting transit providers for 48,600 riders per year. The NCRTD provided better access to critical health and government services, and offered more choices for commuters in 2008.

2008 marked a year that connected the existing Rail Runner line from Bernalillo north to Santa Fe. The NCRTD was ready and immediately provided service to the South Capitol Complex Station in Santa Fe to its users.

We at the NCRTD are extremely proud of the service our drivers have provided to the public during a period of exceptional growth and challenges. We appreciate their hard work, dedication and commitment to the citizens and commuters of north central New Mexico.

The dedication and support of our Board of Directors, Executive Staff and Personnel, positively reflect the success the NCRTD has gained through the years, and it is an exciting time for New Mexicans and for the NCRTD in forging ahead with alternative means of transportation!

The most important accomplishment for 2008 was the passage of the Gross Receipts Tax Election in four counties, which will provide revenue for the next 15 years.